

**CITY COUNCIL GOALS 2014-2015**  
**Adopted May 14, 2014**

**1. Goal:**        *Balance and control municipal budgeting, taxes and services relative to current population and grand list tax base.*

Steps:

- Develop three year budget projections.
- Complete plan to implement debt and fund balance policy after we receive the annual audit.
- Further explore inter-municipal and intra-municipal agreements as well as the possibility of merged services to find efficiencies.
- Pursue acquisition of CVMC water system
- Implement Public Safety Authority and explore regionalization of dispatch.

**2. Goal:**        *Make steady progress toward maintaining and improving infrastructure and establish a clear timeline for achieving “steady state”.*

Steps:

- Maintain commitment to “steady state” funding plan to improve streets and sidewalks.
- Establish metrics for measuring progress toward achieving “steady state”.
- Explore ways to remove all dual utility poles in Montpelier.
- Address funding for Class 2 Highways.
- Identify opportunities to integrate public art into city projects.

**3. Goal:**        *Alleviate parking pressures in Montpelier to maintain a vibrant downtown.*

Steps:

- Review and balance alternatives between adding parking and reducing parking demand.
- Inventory existing spaces and potential new opportunities.
- Explore feasibility of parking structures in Montpelier.

**4. Goal:**        *Provide and receive comprehensive information about the City government and the community.*

Steps:

- Revamp city website to make it more user-friendly; provide clear and easy-to-find information for residents as well as potential residents and potential businesses.
- Gather contact information from residents.
- Gather information from the community about City services.
- Proactively provide electronic information to citizens – possibly via regular e-newsletter.

**5. Goal:**        *Create a hospitable environment for development*

*A. Housing*

Steps:

- Actively engage in zoning process to assure that regulations will help promote new housing. Require regular updates from Planning Commission.
- Consider public investment in infrastructure on a case by case basis to generate housing.
- Expand composition and role of Housing Task Force.
- Direct Housing Task Force to provide strategies to increase housing starts beyond just affordable housing. Include local realtors, developers in process.

*B. Commercial*

- Adopt an economic development strategic plan.
- Review the Montpelier Business Loan Fund, Tax Stabilization and other tools the City has to promote economic development.

**6. Goal:**        *Become a nationally known bike and pedestrian friendly city.*

Steps:

- Complete the Bike/Ped Master Plan
- Explore Shared Bike systems.

**7. Goal:**        *Make significant progress on three major outstanding capital projects: District Heat, Transit Center and Montpelier Bike Path.*

Steps:

- Oversee final design and construction of 1 Taylor Street.
- Maintain the Bike Path schedule.
- Successfully launch operational phase of District Heat Montpelier.

**8. Goal:**        *Establish a clear plan for short term, medium term and long term Net Zero Implementation.*

Steps:

- Ensure adequate public outreach and stakeholder involvement.
- Enter into a contract for group net metering for city electrical needs.

**9. Goal:**        *Identify needs and opportunities for stormwater management.*

Steps:

- Educate Council on requirements such as the new TMDL.
- Create city wide storm water plan to minimize demand on city systems and protect public and private property during major rain events.
- Receive recommendations for implementation of the plan.

**10. Goal:**        *Support and promote a vibrant downtown.*

Steps:

- Work to ensure that the Farmers' Market stays downtown.
- Explore the periodic closure of State Street.
- Successfully implement the Downtown Improvement District.
- Engage in the State St. reconstruction plan.
- Implement and evaluate the parklet pilot project.

**11. Goal:**        *Review and revamp public safety ordinances including consideration of fee/fine structures and use of restorative justice practices.*

Steps:

- Identify resources to complete this work